



CONFERENCE 12 - 15 October 2026

- Pilots & Innovation
- Prevention and Preparedness
- People & Partnerships

14th Oct. EPSO Partnership Projects

15th Oct. EPSO Training Day/ Working Group



EPSO | **41ST EPSO CONFERENCE SINGAPORE**
October 12 - 15, 2026

MINISTRY OF HEALTH SINGAPORE

#EPSOSingapore2026

41st EPSO Conference Singapore EPSO – APAC | 12 - 15 Oct 2026

Hosted by:



**MINISTRY OF HEALTH
SINGAPORE**

EPSO: European Partnership for Supervisory Organisations in Health Services and Social Care
to improve the quality of health care and social care in Europe;
to connect between supervisory organizations and their individual members;
to improve exchange of ideas, outcome of research, information and good practice;
to promote co-operation on topics such as education and dissemination of knowledge.

Contacts at Singapore MOH: Zin AyeTHA (Zin_Aye_THA@moh.gov.sg); Ministry of Health | (65)6015 5406 | <http://www.moh.gov.sg>

Contacts at EPSO: <https://epso-net.eu> Jooske Vos-chair EPSO-Board info@epsonet.eu tel +31613163557 If you have questions, please feel free to ask info@epsonet.eu or office@epsonet.eu

Draft Programme

of the 41st EPSO Conference Singapore
(In conjunction with APAC-Asia Pacific Regulators network)

12 - 15 October 2026

12 October morning – Grand Opening Event
including Opening keynote speech: Minister for Health Singapore
the Grand Copthorne Waterfront hotel, Singapore

- Lunch -

12 October afternoon – EPSO Conference Day 1

13 October – EPSO Conference Day 2

13 October evening – EPSO-APAC Conference dinner

14 October morning – Start EPSO Partnership co-operation projects 2026-2027

15 October – EPSO Training Day (working group on AI in Regulation)

Hosted by: MOH Singapore

Conference Presenter: Carry Maria Klein Gunnewiek (EPSO)

Venue: The Grand Copthorne Waterfront Hotel

Venue Training Day (working group): TBC- Singapore- in- person

‘Regulation for Better Health and Care in a Changing World’

Main objectives for this conference:

- Exchange of perspectives on shared regulatory challenges;
 - Learning from EPSO colleagues and recent research;
- Working towards better health in a changing world with a view to high quality of regulation and adapting to future demands;

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MINISTRY OF HEALTH
SINGAPORE

**41ST EPSO CONFERENCE
SINGAPORE**
October 12 - 15, 2026

‘Regulation for Better Health and Care in a Changing World’

This conference will address key challenges for health and social care regulation and inspection, emphasizing the importance of learning from EPSO partners and looking forward to the future demands.



Main Conference Themes: The three P's:



**Theme 1 Pilots and Innovation
Theme 2 People and Partnerships
Theme 3 Prevention and Preparedness**

Training Day- working group Theme:

Paradigm shift in regulation

a shift towards everything is interconnected (AI, Digital Health, Data infrastructure- management, making optimal use of your own data by regulators inspectorates and supervisory organisations)

About the EPSO Conferences in general

(41st EPSO conference in Singapore
In conjunction with APAC -Asia Pacific Regulators network)

- EPSO sessions will be introduced from the various perspectives around the world by Regulatory Leaders from our EPSO- APAC Network and other speakers invited by EPSO. The sessions aim to be interactive and will be followed by one or more break-out sessions; the sessions alternate with group discussions.
- EPSO conference and conference dinner are free of charge for EPSO delegates, (invited) partners from the EPSO-APAC network, speakers and other (invited) guests.
- Participation in-person in the conference is in principle limited to a maximum of 3 participants per EPSO-Partner organisation/country and a maximum of about 50 delegates in total.
- In-person participants are requested to complete the online registration form for our 41st EPSO Conference in Singapore. **To register for this conference (12-15 October 2026 please click on this link** <https://forms.gle/1qBqeE3NrzVwzMX89>
- Registration will be closed when the maximum number is reached.
- To register for the Training Day please send a mail to Office@epsonet.eu (or register here).
- Travel and hotel must be organised by yourself; all costs are at your own expense.
- Participation online is limited to EPSO partners and - by EPSO- invited guests; please use the link to our Microsoft Teams meeting that will be sent to you. All online participants -except speakers – are requested to have their cameras on and microphones muted.
- If you want to join us online in the conference, please let us know in advance at info@epsonet.eu who you are (name/ function/ organisation/country/) and which sessions you want to follow.
- Participation in the conference means that you accept the exclusion of all liability from EPSO and from our hosts for loss or theft of your assets and for possible liability resulting from damage caused by shortcomings of the organization; however, as usual with our EPSO conferences, the organisation does everything it can to ensure that the conference runs smoothly and safely.

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MINISTRY OF HEALTH
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41ST EPSO CONFERENCE
SINGAPORE
October 12 - 15, 2026

41st EPSO Conference

In conjunction with APAC - Asia Pacific Regulators network

Draft Programme Day 1

Monday 12th of October 2026

Conference opening

- Registration at the conference venue: Grand Copthorne Waterfront hotel, Singapore
- Address by the Minister of Health of Singapore
- Keynote speech by CEO of Health Sciences Authority
- Plenary on Regulating Innovation

EPSO-APAC opening

- Introduction and welcome by Ministry of Health Singapore
- Welcome by EPSO
- Roundtable introduction of all delegates by themselves

Theme 1: Pilots and Innovation - Pilots and New thinking around innovative Health and Healthcare approaches

- **Innovation and renewal of public health:**
 - **New Thinking around 'Good Enough' Health**
- **Pilots and innovation - Findings from regulatory practice**
 - **New visions, Sandboxing, Barriers to innovation**
- Keynote introduction speech and setting the stage for New Thinking about 'good enough healthcare'; decision making around healthcare resource allocation- what is "Good enough" Healthcare?
- Sessions 1.1 – 1.9: Sessions on theme 1
- Session 1.10: Q&A Session and Discussion in groups Feedback and plenary discussion
- Closing of Conference DAY 1

End of Day 1

- **Informal Dinner at own costs at Grand Copthorne Waterfront Hotel;** All are invited to join. We will arrange an informal dinner table in the restaurant of the Grand Copthorne Hotel for those who want to join us for dinner at own costs.

Day 1	Agenda	Presenters
8.30- 9.00	Registration at the conference venue: Grand Copthorne Waterfront hotel, Singapore	All delegates
9.00	Address by the Minister of Health of Singapore	Minister of Health Singapore
9.30-9.50	Group Photo session	All delegates with hosting officials (Minister etc) Photos by Singapore MOH

10.00 – 12.00	Combined OPENING SESSION of the EPSO-APAC Conference Singapore (hosted by the Ministry of Health Singapore) in conjunction with the Health Regulatory Conference 2026 jointly organised by the Ministry of Health (MOH) Singapore and the Health Sciences Authority (HSA).	All delegates are invited to join the opening session and visit the 'marketplace' with innovative tools and presentation of the developments in industry
12.00 -13.30	Lunch	
13.30	START EPSO- APAC CONFERENCE	
13.30 -13.40	Introduction and welcome by Executive Management Singapore	Prof. Raymond Chua , CEO at health Sciences Authority, Dept Director of Health, Health Regulation, Health Regulation, Ministry of Health Singapore
13.40- 13.50	Welcome by EPSO	Chair EPSO Board Jooske Vos / Indra Dreika
13.50 - 13.55	Housekeeping messages	Conference presenter
13.55– 14.05	Roundtable introduction of all delegates by themselves	All in-person delegates (name, function, country/ region)
Theme 1 14.05 – 18.00	Pilots and Innovation in public health; ○ New Thinking around 'Good Enough' Health ○ Innovation and renewal in public health; ○ Findings from regulatory practice	
	• New Thinking around 'Good Enough' Healthcare	
Session 1.1 Interactive keynote session 14.05 – 14:25	Keynote introduction speech and setting the stage for: New Thinking about 'good enough healthcare'; decision making around healthcare resource allocation - what is "Good enough" Healthcare?	Prof. Mark O'Brien ^(online) Associate Fellow, Programme Director, Oxford Healthcare Leadership Programme Saïd Business School, University of Oxford, England, UK. (Mark will be replaced by Tracey Maicey due to circumstances). Tracey Maisey ^(in person) , Chief Executive of the NNSW Health District in Australia has held senior positions in healthcare in the UK, the Middle East, New Zealand as well as Australia and has recently completed Mark O'Brien's residential Oxford University Healthcare Leadership Program. Peter Carter ^(online) Chair Health Board NNSW- Australia, Expert and former Chief Executive and Board member at ISQua (International Society for Quality in Health Care)
	• Innovation and renewal in public health	

Session 1.2 14.25– 14.45	Innovation and renewal in public health; can we ensure that the desired innovation and renewal in public health leads not only to excellent and more expensive care, but also to accessible and affordable care?	Prof. Rifat Atun, ^(in-person) Dean of Education and Innovation; Julio Frenk Professor of Public Health Leadership and Professor of Global Health Systems; Director, Advanced Learning Academy; and Director, Health Systems Innovation Lab, Harvard T.H. Chan School of Public Health, Harvard University USA
Session 1.3 14.45 – 15.05	Innovation and renewal in public health; can we ensure that the desired innovation and renewal in public health leads not only to excellent and more expensive care, but also to accessible and affordable care?	Prof. Keith Mc Neil, Commissioner, Commission on Excellence and Innovation in Health, Adelaide, South Australia.
15.10 – 15.25	Comfort Break	
Session 1.4 15.05– 15.25	Innovation and renewal in public health; can we ensure that the desired innovation and renewal in public health leads not only to excellent and more expensive care, but also to accessible and affordable care?	Prof. Jeroen Struijs (NZa) ^(online) – Chief economist at Dutch Healthcare Authority – prof. Population Health Economics LUMC -The Netherlands
Session 1.5 15.25– 15.45	Innovation and renewal in public health; can we ensure that the desired innovation and renewal in public health leads not only to excellent and more expensive care, but also to accessible and affordable care?	Louis Charles Viossat ^(in-person) Inspecteur général des affaires sociales – Ancien ambassadeur – Responsable de la mission Permanente Europe International IGAS/INSPECTANTS, France
Session 1.6 Discussion in groups 15.45 – 16.05 Feedback and plenary discussion 16.05 – 16.15	Interactive Q&A panel with speakers Interactive Discussion in response to questions raised in the presentations of session 1.1 -1.5 Discussion in groups With all in-person delegates, in 6 groups	Moderators: Speakers of session 1.1-1.5 • Louis-Charles Viossat • Prof Rifat Atun • Prof. Keith McNeil • Gijs Lemmers
	• Findings from regulatory practice	
Session 1.7 16.15 –16.35	Findings from New Zealand What are the learnings from the recent transitioning to ‘steward of the health system’ in the New Zealand Health System? Has this innovation reached its goals? What are unexpected outcomes?	Simon Medcalf ^(in-person) Director of Health Quality Intelligence Quality & Safety Commission (Te Tāhū Hauora Health) Ministry of Health, New Zealand
Session 1.8 16.35 –16.55	Findings from regulatory practice MOH Singapore will talk about Learning in regulatory settings of Health and Social care - Sandboxing & Innovative thinking methods – What are the learnings of Singapore’s experience with sandboxing policy in health and social care	NN MOH Singapore ^(in-person)

Session 1.9 Discussion in groups 16.55 – 17. 25. Feedback and plenary discussion 17.25 – 17 .45	Discussion in groups – pilots and innovation With all in-person delegates, in 6 groups	Moderators: • Simon Medcalf • MOH Singapore
17.45-18.00	Closing of Conference DAY 1	

INFORMAL DINNER Day 1 (at own costs) All are invited to join at Dinner Day 1 18.30 - 20.00 at Grand Copthorne Waterfront hotel. We will arrange an informal dinner table in the restaurant of the Grand Copthorne Hotel for those who want to join us for dinner at own costs. Please let us know if you want to join so that we know how many tables/seats we need to reserve.

41st EPSO Conference

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Draft Programme Day 2

Tuesday 13th of October 2026

Day 2

- Gathering delegates at Conference room & Welcome coffee
- housekeeping

Theme 2 People and Partnerships With a focus on Leadership in a modern regulatory setting. Bridging the gap between people and health

- Sessions 2.1–2.5: Sessions on theme 2
- Follow-up session 2.5: Comfort break & outbreak session: Patient support groups in a “market stall setting” in the outbreak hall (Interactive connection with patient support groups in Singapore to strengthen the patient perspective for between delegates and patient representatives)
- Sessions 2.6–2.7: follow up Sessions on theme 2
- Session 2.8 Discussion in groups

Lunch Break

Theme 3 Prevention and Preparedness - Changing perspectives of regulation; regulatory decision-making under uncertainty (e.g., during crises) - Prevention: the new success story?

- Session 3.1–3- 5: Sessions on theme 3 Prevention and Preparedness
- Session 3.1- 3-11: Sessions on theme 3 Prevention the ne success story?
- Session 3.12 Discussion in groups
- Closing of day 2

Seated Conference dinner DAY 2

All delegates, speakers and invited EPSO guests are all invited (free of charge) by our host the Ministry of Health Singapore for a formal seated Conference Dinner at day 2 of the of the conference.

Please be aware that your attendance is greatly appreciated; a table setting will be prepared in advance; so please let us know if you accept the invitation, please let us know if you have any special dietary requirements, and please do not forget to inform us in good time if you are unexpectedly unable to attend.

Day 2	Agenda	Speakers
08.45 – 8.55	Gathering delegates at Conference room & Welcome coffee	All delegates
08.55 – 9.00	Housekeeping	Conference speaker
Theme 2 9.00 – 12.15	People and Partnerships with a focus on Leadership in a modern regulatory setting; Bridging the gap between people and health.	
Session 2.1 Opening speech 9.00 – 9.20	Setting the stage for conference theme 2 People, Partnership and Leadership in a regulatory setting How can we set the bar as high as possible to achieve the goal: bridging the gap between people and health and achieving collaboration in healthcare? How can regulators be maximally equipped to contribute to that goal?	Deo Debattista^(in-person), Junior Minister for Active Aging under the Minister of Health in Malta (not yet confirmed)
Session 2.2 9.20 – 9.40	Lessons learned from building partnerships between people and Health in an integrated care setting What are the lessons learned over the years Nick will speak from his long-standing experience in IFIC (International foundation of Integrated care). He will compare some of the lessons and reasons Integrated Care has not done so well in some jurisdictions (problems of scale etc) versus where it has succeeded. What can regulators learn from this?	Prof. Nick Goodwin^(in-person) Visiting Professor, Director of Policy, Centre for Research in Health System Performance (CRiHSP), Yong Loo Lin School of Medicine, National University of Singapore.
Session 2.3 9.40 – 10.00	New research on people and partnerships What do we need to know about the history of pilots that aim to improve healthcare by cooperation in health and social care projects. What is needed to make cooperation sustainable	Prof. Pim Valentijn^(in-person) Professor Value based healthcare Hanze Hogeschool, Groningen, The Netherlands
Session 2.4 10.00 – 10.20	People and Partnerships with a focus on involvement of the people working in health organisations and partners working with health organisations. What kind of leadership is needed to improve quality, sustainability and outcome of partnerships?	Ellen Joan van Vliet^(in-person) President ISQua (International Society for Quality in Health Care) / director Qualicor – accreditation in health and social care
Session 2.5 10.20 – 10.40	People and Partnerships with a focus on involvement of the people working in health organisations and partners working with health organisations. What kind of leadership is needed to improve quality, sustainability and outcome of partnerships?	Piyawan Limpanyalert^(in-person) CEO of HAI Thailand, President of ASQua, and ISQua Board member
Session 2.6 10.40– 11.00	People and Partnerships How Singapore has been building the professional quality of the regulatory expertise, proper stakeholder engagement and co-creation in health and social care regulation; In this session we will connect with patient support groups in Singapore to strengthen the patient perspective for this segment of the conference.	NN MOH Singapore^(in-person)

Session 2.6- follow up 11.00 – 11.15	- Comfort break & outbreak session - Interactive connection with patient support groups in Singapore to strengthen the patient perspective for between delegates and patient representatives	Patient support groups in a “market stall setting” in the outbreak hall
	People and Partnerships With a focus on Leadership in a modern regulatory setting. Bridging the gap between people and health	
Session 2.7 PM 11.15 – 11.35	People and Partnerships Ireland Success and failure around cooperation in Health and social care and integrated care in Ireland. What are the lessons learned?	NN -Fiona McDonnell – Tusla Ireland (not yet confirmed)
Session 2.7 PM 11.15 – 11.35	People and Partnerships Success and failure around cooperation between the Norwegian Health Board and County governors (Statsforvalteren) in Health and social care and integrated care in Norway. What are the lessons learned?	NN -Karin Müller Mikaelsen County physician/deputy director at County Governor of Møre og Romsdal, Norway (not yet confirmed)
Session 2.8 11.35 – 11.55	A Focus on People and Leadership in a modern regulatory setting. Bridging the gap between people and health.	Prof. Mirella Minkman^(online) chair of the board of Vilans (knowledge organization for Care and Support), TIAS Business school- Tilburg University, the Netherlands
Session 2.9 11.55 – 12.00	Interactive Q&A session with speakers in sessions 2.1 - 2.7 session: - Deo Debattista - Prof Nick Goodwin - Prof Pim Valentijn - Ellen Joan van Vliet - Prof. Mirella Minkman (online discussion group) - Others in session 2.5, 2.6 and 2.7	
12.00 – 13.00	Lunch Break	
Theme 3 13.00 – 18.00	Prevention and Preparedness - Changing perspectives of regulation; regulatory decision-making under uncertainty e.g., during crises (Evolving areas of interest for Regulators Inspectorates and Supervisory organisations)	
Session 3.1 13.00 – 13.20	Civil / medical preparedness for military crises Experiences and Learnings from the recent huge NATO civil/medical exercise in Estonia	Birgit Lao^(in-person) – Director General of Terviseamet, The Estonian Health Board, Tallinn, Estonia
PM	Military Health preparedness	NN Netherlands
Session 3.2 13.20– 13.40	Medical Preparedness for a new crisis Animal testing for the prevention of epidemics zoonosis Health preparedness – ‘One Health’ – Cooperation between sectors to improve preparedness for a new health pandemic or other crises	Merel Langelaar Director BPRC, Netherlands In cooperation with PREPARE (the Programme for Research in Epidemic Preparedness and Response). PREPARE-Singapore leads the (WHO) World Health Organization Coronavirus Collaborative Open

		Research Consortium, known as CORC-CoV.
Session 3.3 13.40 – 14.00	Pharmaceutical preparedness for a crisis	Zili Li former Vice President of Janssen Pharmaceutical Companies China (not yet confirmed)
Session 3.4 14.00 – 14.20	Pharmaceutical preparedness by Medicine Agencies and supervisory organisations	Indra Dreika director-general Latvian Medicine agency, Riga, Latvia;(not yet confirmed) Sergejs Akulics ^(in-person) Deputy Director in Pharmaceuticals, State Agency of Medicines of Latvia, (not yet confirmed)
Session 3.5 14.20 – 14.40	Prevention and Preparedness Singapore's amalgamation journey- a single approach towards better health and care – What are we learning from this integrated approach for prevention and preparedness for a new crisis caused by a COVID- like outbreak or other infectious diseases or crises?	NN Singapore
Session 3.6 Session 3.7 Discussion in groups 14.40 – 14.55 feedback and plenary discussion 14.55 – 15.00	Discussion in groups With all in-person delegates, in groups	Moderators: Speakers in sessions 3.1-3.6
15.00 –15.15	Comfort break	
15.15 –18.00	Prevention: the new success story?	
Session 3.8 15.15–15.35	Prevention of harm in health and social care in Japan – a no-fault compensation system is in place; the system is working amazingly well to prevent harm and report adverse events independently.	Shin Ushiro ^(online) Deputy Director, Professor and Director of the Division of Patient Safety at Kyushu University Hospital. Executive board member of the Japan Council for Quality Health Care
Session 3.9 15.35–15.55	Prevention of harm and prevention of unnecessary cost of healthcare, a recent example: a recent report 11 June 2026 by IGAS is focusing on better prevention, better screening and better management of chronic kidney disease https://www.igas.gouv.fr/sites/igas/files/2026-06/Rapport%20Igas%20-%20Prendre%20en%20charge%20la%20maladie%20r%C3%A9nale%20chronique%20%282026%29.pdf	Louis Charles Viossat ^(in-person) Inspecteur général des affaires sociales – Ancien ambassadeur – Responsable de la mission Permanente Europe International IGAS/INSPECTANTS, France
Session 3.10 15.55 – 16.15	Prevention of harm in health and social care How successful is New Zealand's 3 pillar system of prevention and learning of harm and compensation for adverse events in health and social care?	Simon Medcalf ^(in-person) Director of Health Quality Intelligence Quality & Safety Commission (Te Tāhū Hauora Health) Ministry of Health, New Zealand

Session 3.11 16.15 – 16.35	Prevention of harm in neonatal care; Is neonatal care in crises in England? https://www.matneoinv.org.uk/wp-content/uploads/2026/06/WEBSITE_NMNI-Final-Report-and-Recommendations.pdf The 30 th of June 2026 the national investigation on maternity care, England, published a report by a commission chaired by Baroness Valerie Amos. It recommends consideration on benefits and drawbacks of an alternative compensation system; although the 8 recommendations do not mention a no-fault compensation it might be one of the options to consider. New Zealand is named as example amongst other countries such as Sweden and Denmark. Japan could have been mentioned as example as well.	England / UK / Vicky Howes / Charles Rendell / (online) (not yet confirmed)
Session 3.12 Discussion in groups 17.35 – 17.55 Feedback and plenary discussion 17.55 – 18.00	Discussion in groups With all in-person delegates, in groups	Moderators – speakers in session 3.1-3.11
18.00	Closing of day 2	
19.00 – 21 .00	Conference dinner DAY 2 All delegates, speakers and invited EPSO guests are all invited (free of charge) by our host the Ministry of Health Singapore for a formal seated Conference Dinner at day 2 of the of the conference. Please be aware that your attendance is greatly appreciated; a table setting will be prepared in advance; so please let us know if you accept the invitation, please let us know if you have any special dietary requirements, and please do not forget to inform us in good time if you are unexpectedly unable to attend.	

41st EPSO Conference

In conjunction with APAC -Asia Pacific Regulators network

Draft Programme Day 3

Fuelling the EPSO PARTNERSHIPS- a starting point for cooperation

Wednesday 14th of October 2026 8.45 - 12.00

- Opening by EPSO and MOH Singapore
- START EPSO- APAC Partnership Exchange PROGRAMME with the aim of Building Expertise of Regulators and Proper stakeholder engagement and co-creation in health and social care regulation
 - Start for new Partnership projects between EPSO regulatory Partners.
 - Start for cross-border cooperation and learning by exchange of colleagues.
 - Focus on (best) practice in both countries
 - Projects to be settled in the period October 2026 -October 2027.

Day 3	Agenda		Speakers
08.45 – 8.55	Gathering delegates at Conference room & Welcome coffee	All delegates	
9.00 – 12.30	Start EPSO Partnership Exchange PROGRAMME (Working group to start the Exchange between EPSO Partners 2026-2027) Projects will work on exchange plans and present first ideas as a starting point		
Session EPEX 1 Opening by EPSO	Setting the stage for the start of the EPSO exchange programme 2026-2027 Aim of the exchange projects is to learn via working-floor contact. Report back next year's Epso autumn conference The aim of the Singapore meeting is to present first ideas about each project: • What do we want to learn from each other • What are the goals for both partners • Time frame for the exchange • What questions arise between proposed partners • Find the right people who are interested to connect with each other • Formulate support questions to EPSO	Proposed topics (Some first ideas)	Proposed Countries involved (Some first ideas)

Session EPEX 2	proposed Exchange 1	Mental health policy improvement	Ireland MHC - Jersey Norway
<u>Session</u> <u>EPEX 3</u>	<u>Proposed Exchange 2</u>	<u>- Improvement of</u> <u>social policy</u> <u>- Prevention</u>	France - IGAS Singapore
Session EPEX 4	Proposed Exchange 3	Blame free reporting Learning adverse events No fault	England New Zealand - HQSCommission Norway Poland – OmbudsmanQSH Japan- no fault institute
	Proposed Exchange 3	Internal supervision	Netherlands NVTZ Tusla Ireland Latvia
Session EPEX 5	Proposed Exchange 4	Long term care innovation	Malta Netherlands-Vilans
Session EPEX 6	Proposed Exchange 5	-e- health -genetic genomics	Estonia Singapore England
Session EPEX 7	Proposed Exchange 7	Future thinking	Health Inspectorate Wales Singapore
Session EPEX 8	Proposed Exchange 8	Quality improvement	Isle of Man Jersey England
Session EPEX 9	Proposed Exchange 9	Assisted Dying end of life	New Zealand – Commissioner France -IGAS
Session EPEX 10	Proposed Exchange 10	Good enough health	Netherlands NZA Australia
Session EPEX 11	Proposed Exchange 11	Medicine	Latvia Singapore
Session EPEX 12	Proposed Exchange 12	Ehealth	UK - DiCE Estonia
Session EPEX 13	Proposed Exchange 13	Accreditation vs Supervision Quality improvement	Qualicor- Netherlands/Belgium Singapore

REGISTRATION 41st EPSO Conference

IN-PERSON delegates

(please use online registration link)

Online participation on request via info@epsonet.eu

CONFERENCE REGISTRATION FOR IN - PERSON DELEGATES

Please register online for our Singapore conference by using this registration form:

<https://forms.gle/1qBqeE3NrzVwzMX89>

Kindly note that registration is open exclusively to EPSO partners (maximum 3 per EPSO-partner), invited guests and speakers

Online participation via Teams is available on request only. If you want to join online, please contact us at info@epsonet.eu.



EPSO TRAINING DAY

AI IN REGULATION

SINGAPORE - 15 OCTOBER 2026

41st EPSO Conference

In conjunction with APAC -Asia Pacific Regulators network

Thursday 15th of October 2026 9.00 - 17.30

Venue: Ministry of Health Singapore – Labrador Boardroom at the Labrador Tower, 1 Pasir Panjang Road, #20-01, Singapore 118479

Facilitators:

- O Asst. Prof. Kavitha Palaniappan ^(in-person) Duke-NUS Singapore, -
- O Alex van Vorstenbosch ^(in-person) - NZa & University of Tilburg, Netherlands & EPSO
- O Prof. Misja Mikkers ^(online) EPSO Advisory Board member; Health Systems Engineering, University of Twente, Netherlands (involved remotely in the scientific design of the training)

Registration – please click here : <https://forms.gle/dnxxauURkhXsLa377>

EPSO TRAINING DAY Using Data and AI in Health Supervision

From Insight to Strategy – One-Day Training (working group max 30 participants)

❖ AI Strategy & Policy for Regulators

Focus: Leadership, Governance, and Strategic Oversight- focus on the use of AI in Regulation and Supervision

❖ Data Utilization & Technical Application

Focus: Technical Experts, AI Specialists, and Practical Innovation

Following the successful pilot training day in Malta (40th EPSO Conference), which was highly appreciated by the participants, EPSO has decided to offer another training day on the same topic: the use of data and AI by regulatory authorities, inspection services, and supervisory organizations. How to use existing data infrastructure and manage new developments in data analyses and the use of AI?

The training is being organized in conjunction with the 41st EPSO conference on day 4 in Singapore at the location of Centre of Regulatory Excellence (CoRE) Duke-NUS Medical School.

EPSO has asked again -Prof. Misja Mikkers (in-person) EPSO Advisory Board member; Health Systems Engineering, University of Twente. The Netherlands; asst. Prof. Kavitha Palaniappan(in-person) Duke-NUS Singapore) and Alex van Vorstenbosch- NZ & University of Tilburg, Netherlands to facilitate the training in cooperation with EPSO
Prof Mikkers will follow the afternoon session online

This training is open to all those who have participated in the pilot training and to all new colleagues (EPSO partners) interested to learn more about the use of AI and its challenges and risks. How can we use all existing data and AI in our daily work as regulators in a safe and effective way? The morning group will be split in two

This training is highly recommended for those in leadership positions to learn and become aware of new possibilities and about risks in your own organisation.

The training is also highly recommended **for those working with data and AI in daily practice in a regulatory context**. You will learn how to improve your skills and options for better use of existing data in your own organisation and go around the existing risks in your daily practice.

Those who have already participated in this training will know that there is for them much more to learn and that they are more than welcome to join again if they can find their way to come to Singapore. Otherwise, they might be able to send those colleagues that will benefit most of this training day in Singapore.

The training is free of charge for EPSO partners – others will pay a fee of 500 euro for the day.

Overview of the Training info

This one-day interactive training equips supervisory authorities with practical and strategic tools to use data and AI responsibly and effectively.

The programme balances:

- Foundational understanding of AI
- Mapping and unlocking existing datasets and exciting opportunities of using AI in supervision and supervising AI used by those who are being regulated / supervised
- Hands-on exploration using Studio LLM (with simulated and publicly available data)
- Ethical and strategic governance considerations

Participants will:

- Understand what AI is (and what not)
- Identify hidden potential in their organisation's datasets and other hidden possibilities
- Explore how AI can support risk profiling and supervision
- Reflect on governance, ethics, human-in-the-loop design and cost considerations
- Develop medium-to-long term strategies for AI use within their organisations

This training combines theory, discussion and guided practical exploration

Expectations from Participants

1. Please prepare a short-written overview covering:

- a. The health regulation context in your country: what is being regulated, by whom, and under what legal or institutional framework;
- b. The role and mandate of your organisation specifically: what powers does it have, what decisions does it make, and who does it report to;
- c. An honest estimate of AI literacy within your organisation: are there dedicated data or digital teams? Has AI been discussed at a strategic level? Are staff generally comfortable with data-driven approaches or is this relatively new territory?

These short overviews will be shared with all participants in advance of the training day, so please write them with that peer audience in mind. Reading them beforehand will help everyone arrive with a sense of the diversity of contexts in the room and make the group discussions significantly more productive.

2. Bring a laptop with Studio LLM installed

An installation manual and step-by-step guide will be sent to all participants by email in advance of the training day. Please ensure Studio LLM is installed and working on your laptop before you arrive. If you encounter any difficulties during installation, please reach out to us so we can resolve this beforehand rather than on the day itself.

3. Prepare a 2-page dataset description

Each participant must prepare a 2-page description of one dataset from their organisation that they believe has the potential for extended use or AI application. Please note that a "dataset" should be interpreted broadly. It does not need to be a structured database of quantitative data. Relevant examples include quality reports submitted by healthcare providers, inspection findings compiled over time, complaint logs, audit narratives, or accreditation documentation. If your organisation systematically collects any form of information, even partially in narrative or paper-based form, that is worth describing.

The dataset description can include the following information:

a. Basic information:	b. Content description:	c. Data quality and constraints:
Dataset name	Main variables (or types of information)	Known limitations

Who collects it?	Level of granularity (individual/entity/system level)	Missing data issues?
Why was it originally collected?	Time coverage	Potential biases
Frequency of collection	Estimated size	Legal/privacy constraints
Format (structured, unstructured, mixed)		Access restrictions
Digital or partially paper-based?		
d. Current use:		
a. How is it currently used?		
b. Who uses it?		
c. For what decisions?		

Preliminary Programme EPSO TRAINING DAY From Insight to Strategy Using Data and AI in Health Supervision		
Time	Session topics	Presenter
08.45 – 9.00	Gathering & Welcome coffee	All participants
Opening by EPSO 9.00 – 9.05	Opening Speech and introduction to the training day	
9.05 – 9.25	Paradigm shift in Regulation the shift towards everything is interconnected: AI, Digital health, Data infrastructure management and making optimal use of your own data by Regulators, Inspectorates and Supervisory organisations) Setting the stage for theme 4 Update on the recent experience with AI in Singapore What changes in working methods are already visible because of the use of AI in regulation by regulator and regulatee? How to recognise the risks of AI?	NN MOH Singapore
Session 4.2 9.25- 9.45	Warming up for the Training Day	Alex van Vorstenbosch
9.45-10.00	Comfort break and setting up the 2 working groups	
10.10 – 10.40	Analytics for Supervisors Descriptive versus predictive versus prescriptive, risk profiling concepts, signal detection and compliance targeting	Alex van Vorstenbosch
10.40 – 11.10	What is AI? (Demystified) Lay explanation of what is AI, types of AI (rule-based systems, machine learning, generative AI), prediction versus causal inference, strengths and blind spots of generative AI, common traps in regulatory settings.	Asst. Prof. Kavitha Palaniappan
11.10 – 12.00	What is Data in a Supervisory Context? Types of regulatory data, structured versus unstructured data, missing data and bias, why and how data was collected matters.	Asst. Prof. Kavitha Palaniappan
12.00 - 13.00	Lunch	12.00 - 13.00
13.00 - 14.45	Training day -afternoon session - Mapping your Data Landscape	
13.00 - 13.30	Participants sharing on their datasets	Alex van Vorstenbosch & Asst. Prof. Kavitha Palaniappan
13.30 - 14.15	Probing for hidden potential – facilitated discussion	Alex & Asst. Prof. Kavitha

14.15 - 14.45	Group reflection on what collective tools could benefit the network	Alex & Asst. Prof. Kavitha
14.45 - 15.00	Tea Break	
15.00 - 17.30	Practice Session: Using AI safely (Studio LLM Demonstration)	Kavitha & Alex
15.00 - 15.45	Introduction to LLMs and Studio LLM	Alex van Vorstenbosch
15.45 - 16.30	Simulated Exercises Highlight prediction versus explanation, missing data distortions, bias emergence.	Alex van Vorstenbosch
16.30 - 17.30	Strategy, Ethics and Organisational Design	
16.30 - 16.50	Core Ethical Principles for Regulators Accountability, transparency, fairness, proportionality, human-in-the-loop, defining boundaries without stifling innovation.	Asst. Prof. Kavitha
16.50 - 17.10	Organisational Strategy The topics can revolve around separate AI team versus integrated model; AI policy in partially paper-based systems, cost considerations and medium-to-long term roadmap	Asst. Prof. Kavitha & Alex van Vorstenbosch
17.10- 17.20	Closing remarks and questions about follow-up	Misja Mikkers online
17.10- 17.30	Final Reflection and Action Points Each participant identifies one short-term step, one medium-term structural change and one ethical safeguard to implement	Asst. Prof. Kavitha & Alex van Vorstenbosch

Please register by using [this form](#).

If you have any questions, please contact us at office@epsonet.eu



Directions from Singapore Airport

to the Conference venue:

The Grand Copthorne hotel can easily be reached by taxi or public transport from the central station pm

By Taxi

Taxis are available at pm

By Public transport (bus)

Travel to Singapore

Getting to Singapore (Changi international airport) is easy and directly from many airports in Europe and worldwide

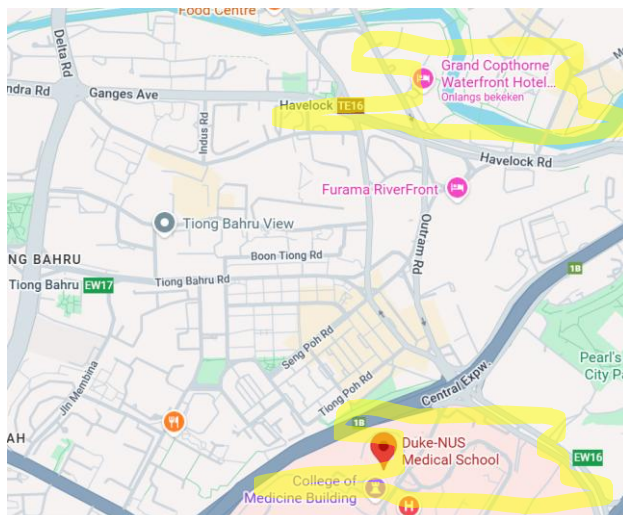
From Changi Singapore airport to the Conference venue Grand Copthorne waterfront hotel takes about 25 minutes by car and about 1 hour by public transport. Trains are pm

Positioning of Singapore

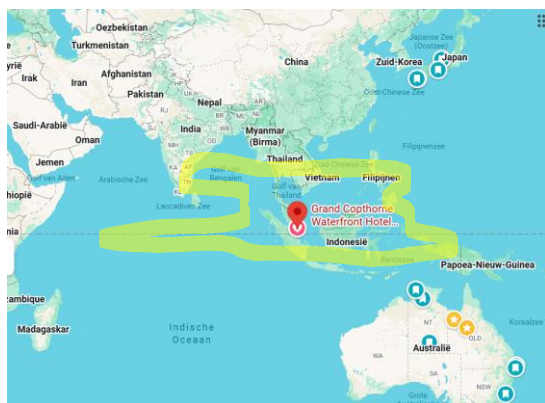
Positioning of Conference venue: Grand Copthorne Waterfront hotel

Positioning Duke Nus medical school – Venue working group training day

From Grand Copthorne to Duke Nus 4 min by car – 20 min walk



Singapore in Sout East Asia



Hotel and Booking information for the 41st EPSO Conference in Singapore Conference Hotels 12th - 13th October 2026

**The Conference venue is the Grand Copthorne Waterfront Hotel
392 Havelock Rd, Singapore 169663
Pm prices**

**Due to Grand Prix etc. process is relatively high
However, the area of the hotel is very pleasant and safe.
Therefore, hotels in the area can be used as well.**

For accommodation options, download [this PDF](#).