











EPSO: European Partnership for Supervisory Organisations in Health Services and Social Care to improve the quality of health care and social care in Europe;

to connect between supervisory organizations and their individual members;

to improve exchange of ideas, outcome of research, information and good practice;

to promote co-operation on topics such as education and dissemination of knowledge.

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Programme of the 38th EPSO Conference, 16 & 17 June 2025, St Helier, Bailiwick of Jersey

Jersey. Where Sea Meets Soul.

Hosted by The Jersey Care Commission (JCC)

with participation of the EPSO - APAC (Asia-Pacific) network

Venue: Royal Yacht Hotel, St Helier, Jersey

Conference Presenter: Valter Fernades (JCC)

Opening keynote from Jersey: Nigel Acheson, Chair JCC and Becky

Sherrington, Chief Inspector JCC

Opening Session Guest of Honour speaker: Baroness Pitkeathley on

trends in social care and community care

Monday 16th of June 2025

Morning 8.30 – 12.00

Lunch 12.00 – 13.00

Afternoon 13.00 – 18.00

Visit to the Museum

Conference dinner at Heritage Museum

Tuesday 17th of June 2025 Morning 8.45 – 12.30 Lunch 12.30 – 13.30 Afternoon 13.30 – 18.00



Closing session & prepare for next conferences 17.50 – 18.00 Drinks at a local pub at own costs

38th EPSO conference in St Helier, Jersey

Evolving Regulation for High-Quality of Care in a Changing World

This conference will address the key challenges for health and social care regulators.

Emphasizing the importance of learning from past challenges

and adapting to meet future demands.

Main Conference Themes

LEARNING-CENTRED APPROACHES

EMBRACING EVOLVING VISIONS AND TRENDS IN REGULATION

EXPLORING EMERGING AREAS IN REGULATION



Theme 1 Learning -Centred Approaches

How to build a sustainable inspection and regulatory practice

- Learning from adverse events (regulating and learning from adverse events in the past).
- Learning from regulatory challenges.
- Learning from services users and from communication with stakeholders.
- Learning from lived experiences as important instruments for regulation and inspection.

Theme 2 Embracing evolving visions and trends in regulation

- New integrated & preventive perspectives on regulation of care (primary, community, social, long term and disabled care including the world around its service users).
- Regulation & inspection with a broader (holistic) focus (regulating with a focus on disease to supporting a better life, retrospective control to foresight; from just inspecting to also analysing, stimulating, supporting, and guiding; the dynamics of a journey towards regulation with a broader focus on health.
- New approaches, methods and instruments for regulation & supervision such as digitalization, co-operation between internal and external regulation and self-regulation.

Theme 3 Exploring Emerging New Areas in Regulation

- End of Life (assisted dying)
- Ambulance care

38th EPSO conference in St Helier, Jersey About the EPSO Conferences in general

- EPSO sessions will be introduced from the various perspectives around the world by Regulatory Leaders from our EPSO Network and other speakers invited by EPSO. The sessions aim to be interactive and will be followed by one or more break-out sessions; the sessions alternate with group discussions.
- EPSO conference and conference dinner are free of charge for EPSO delegates, (invited) partners from the EPSO-APAC network, speakers and other (invited) guests.
- Participation in-person in the conference is in principle limited to a maximum of 3 participants per EPSO-partner organisation/country.
- Travel and hotel must be organised by yourself; all costs are at your own expense.
- Participation online is limited to EPSO partners and by EPSO- invited guests; please
 use the link to our Microsoft Teams meeting that will be sent to you. All online
 participants -except speakers are requested to have their cameras on and
 microphones muted.
- If you want to join us online in the conference, please let us know in advance at info@epsonet.eu who you are (name/ country/ organisation) and which sessions you want to follow.
- Participation in the conference means that you accept the exclusion of all liability
 from EPSO and from our hosts for loss or theft of your assets and for possible liability
 resulting from damage caused by shortcomings of the organization; however, as
 usual with our EPSO conferences, the organisation does everything it can to ensure
 that the conference runs smoothly and safely.

38th EPSO Conference (online and in person) Programme Day 1

Monday 16th June 2025

- o Registration @ Royal Yacht Hotel St Helier
- o Group Photo session & welcome coffee
- Introduction and housekeeping
- Roundtable introduction in-person delegates
- Opening & welcome by Jersey Care Commission (JCC) and EPSO
- Opening Keynote speech and setting the stage for conference session 1
- Session 1.1 Learning from Adverse Events
- Session 1.2 Learning from Regulatory challenges
 - Regulating on a Small Island history of health and social care in Jersey
 - Learning from Ofsted regulatory challenges
 - Learning from Healthcare Inspectorate Wales
 - Learning from regulatory challenges by the UK's regulatory community
 - Learning from regulatory challenges in the UK- looking into the future
- Session 1.3 Learning from lived experiences as important instruments for regulation and inspection
 - Lived Experience inspectors How to do it well?
 - Exploring effective practices for including lived experience in inspections
 - Including lived experiences in other countries
 - Capturing the experience of service users
- o End of Day 1
- Town Walk & Drinks in St Helier
- Conference Dinner at Heritage restaurant

| ¹ Day 1 | Agenda | Presenters |
|--------------------|--|---|
| 08.30 - 08.45 | Registration - Royal Yacht Hotel - St Helier - please bring identification | All delegates |
| 08.45 – 09.15 | Group Photo Session & Welcome coffee | All delegates Photos by JCC business support |
| 09.15 – 09.20 | Introduction and housekeeping messages | Valter Fernandes, Jersey Care Commission, (JCC) Conference presenter |
| 09.20 – 09.40 | Roundtable introduction Session of all in-person delegates | All delegates |
| 09.40 – 09.50 | Welcome by EPSO | Indra Dreika (in-person) EPSO Board & General Director Medicine Agency Latvia / Jooske Vos Chair EPSO Board |
| 09.50 – 10.00 | Welcome by JCC and welcome to Jersey | Becky Sherrington ^(in-person) Chief Inspector, Jersey Care Commission |

¹ All timings listed are Jersey Time (GMT). The programme is indicative and may change due to unforeseen circumstances.

| 10.00 - 10.30 | Opening Keymete speech and setting the stage | Nigel Acheson ^(in-person) | |
|---|---|---|--|
| 10.00 - 10.50 | Opening Keynote speech and setting the stage | _ | |
| | for conference session 1 | Chair, Jersey Care Commission | |
| | The importance of regulation in ensuring high | | |
| | quality care, building better and sustainable | | |
| | regulatory practice with a focus on learning | | |
| | (including patients and stakeholders) | | |
| 10.30 - 10.45 | Comfort break | | |
| | | | |
| Session 1.1 | Learning from Adverse Events | | |
| 10.45 –12.00 | | | |
| 10.45 - 11.45 | Regulating of and learning from adverse | Einar Hovlid ^(in-person) | |
| | events | Norwegian Board of Health Supervision | |
| | | Helsetilsynet Norway. | |
| | | Prof Siri Wiig(in-person) | |
| | | Professor of Quality and Safety in Healthcare | |
| | | Systems Center Director SHARE – Centre for | |
| | | Resilience in Healthcare, Faculty of Health | |
| | | Sciences University of Stavanger, Norway | |
| | | ass. Prof. Catherine Calderwood (in-person) | |
| | | Professor of Health Futures Computer and | |
| | | Information Sciences, University of | |
| | | Strathclyde, Glasgow (former Chief inspector | |
| | | HIS), Scotland | |
| 11.45 12.00 | Panal diagnosian with the analysis of this | | |
| 11.45 - 12.00 | Panel discussion with the speakers of this | Moderated by Jooske Vos (EPSO) | |
| 10.00 10.00 | session and EPSO partners | | |
| 12.00 – 13.00 | Buffet lunch | All delegates | |
| Session 1.2 | Learning from regulatory challenges | | |
| 13.00 - 16.10 | | | |
| 13.00 – 13.20 | Regulating on a Small Island – history of | Noreen Kent (in-person) | |
| | regulation of health and social care in Jersey | Board of Commissioners, JCC | |
| | , | Linzi Mudge ^(in-person) | |
| | | Regulation Officer, JCC | |
| 13.20 – 13.40 | Learning from regulatory challenges | Rory Gribbell ^(in-person) | |
| | g quanto . q | Director of Strategy and Engagement, Ofsted | |
| 13.40 – 14.00 | Learning and innovation: | Laurie Jansen ^(in-person) | |
| 13.40 14.00 | challenges for regulators and inspectorates- | NVWA Netherlands, research Erasmus | |
| | | NV WA Netherlands, research Erasinus | |
| | Thiret Recearch tindings | University Rotterdam | |
| 14.00 - 14.20 | First Research findings | University Rotterdam | |
| 14.00 – 14.20 | What can we learn from Healthcare | Healthcare Inspectorate Wales | |
| 14.00 – 14.20 | What can we learn from Healthcare Inspectorate Wales and its recent learning | Healthcare Inspectorate Wales Welsh Government (in-person) | |
| 14.00 – 14.20 | What can we learn from Healthcare Inspectorate Wales and its recent learning journey? | Healthcare Inspectorate Wales Welsh Government (in-person) (consultation is ongoing with the speaker(s) | |
| 14.00 – 14.20 | What can we learn from Healthcare Inspectorate Wales and its recent learning | Healthcare Inspectorate Wales Welsh Government (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has | |
| | What can we learn from Healthcare Inspectorate Wales and its recent learning journey? Reflections by a regulator | Healthcare Inspectorate Wales Welsh Government (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) | |
| 14.00 – 14.20 14.20 - 14.40 | What can we learn from Healthcare Inspectorate Wales and its recent learning journey? Reflections by a regulator Internal regulation challenges – What to learn | Healthcare Inspectorate Wales Welsh Government (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Pauls Stradiņš Clinical University Hospital | |
| | What can we learn from Healthcare Inspectorate Wales and its recent learning journey? Reflections by a regulator Internal regulation challenges – What to learn from the new approaches of internal regulation | Healthcare Inspectorate Wales Welsh Government (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Pauls Stradiņš Clinical University Hospital Latvia (in-person) | |
| | What can we learn from Healthcare Inspectorate Wales and its recent learning journey? Reflections by a regulator Internal regulation challenges – What to learn from the new approaches of internal regulation in hospital care, Latvia. Can we go digital in | Healthcare Inspectorate Wales Welsh Government (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Pauls Stradins Clinical University Hospital Latvia (in-person) (consultation is ongoing with the speaker(s) | |
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| 14.20 - 14.40 | What can we learn from Healthcare Inspectorate Wales and its recent learning journey? Reflections by a regulator Internal regulation challenges – What to learn from the new approaches of internal regulation in hospital care, Latvia. Can we go digital in Latvia as well? | Healthcare Inspectorate Wales Welsh Government (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Pauls Stradinš Clinical University Hospital Latvia (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Martijn Groenewold (in-person) Senior Policy | |
| 14.20 - 14.40 | What can we learn from Healthcare Inspectorate Wales and its recent learning journey? Reflections by a regulator Internal regulation challenges — What to learn from the new approaches of internal regulation in hospital care, Latvia. Can we go digital in Latvia as well? Learning from Internal Supervisory Board | Healthcare Inspectorate Wales Welsh Government (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Pauls Stradins Clinical University Hospital Latvia (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Martijn Groenewold (in-person) Senior Policy officer NVTZ- Dutch association for regulators | |
| 14.20 - 14.40 14.40 - 15.00 | What can we learn from Healthcare Inspectorate Wales and its recent learning journey? Reflections by a regulator Internal regulation challenges — What to learn from the new approaches of internal regulation in hospital care, Latvia. Can we go digital in Latvia as well? Learning from Internal Supervisory Board experiences — Netherlands | Healthcare Inspectorate Wales Welsh Government (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Pauls Stradinš Clinical University Hospital Latvia (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Martijn Groenewold (in-person) Senior Policy | |
| 14.20 - 14.40 14.40 - 15.00 15.00 - 15.15 | What can we learn from Healthcare Inspectorate Wales and its recent learning journey? Reflections by a regulator Internal regulation challenges — What to learn from the new approaches of internal regulation in hospital care, Latvia. Can we go digital in Latvia as well? Learning from Internal Supervisory Board experiences — Netherlands Comfort break | Healthcare Inspectorate Wales Welsh Government (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Pauls Stradiņš Clinical University Hospital Latvia (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Martijn Groenewold (in-person) Senior Policy officer NVTZ- Dutch association for regulators in healthcare and welfare | |
| 14.20 - 14.40 14.40 - 15.00 | What can we learn from Healthcare Inspectorate Wales and its recent learning journey? Reflections by a regulator Internal regulation challenges — What to learn from the new approaches of internal regulation in hospital care, Latvia. Can we go digital in Latvia as well? Learning from Internal Supervisory Board experiences — Netherlands | Healthcare Inspectorate Wales Welsh Government (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Pauls Stradins Clinical University Hospital Latvia (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) Martijn Groenewold (in-person) Senior Policy officer NVTZ- Dutch association for regulators | |

| 15.35 – 16.05 | Learning from regulatory challenges in the UK - looking into the future An interactive discussion between 3 experts: Prof Kieran Walshe, Martin de Bree & Marcial Boo | Prof Kieran Walshe (in-person) Professor of Health Policy and Management, University of Manchester, UK Martin de Bree (in-person) (Rotterdam School of Management, Erasmus University Rotterdam) The Netherlands Marcial Boo (in-person) Chair of the Institute of Regulation UK Becky Hodson (in-person) dept. director of Strategic Priorities CQC |
|------------------------------|---|--|
| 16.05 – 16.25 | Panel discussion | England – will reflect on this discussion Moderated by Marcial Boo ^(in-person) |
| | including the other speakers of this session and EPSO partners | Chair of the Institute of Regulation UK |
| Session 1.3 16.25 - 17.45 | Learning from Inspectors with Lived Experience | |
| 16.25 – 16.45 | Lived Experience inspectors – How to do it well? Exploring effective practices for including lived experience in inspections | Hannah Lucas-Motley ^(in-person) Head of Quality and Accreditation, Royal College of Psychiatrists, UK |
| 16.45 – 17.05 | Including Lived experiences in Malta | Ruth Rose Sciberras (in-person) Director at SCSA Malta |
| 17.05– 17.25 | Involving Citizens in regulation, capturing the experience of service users. A comparative qualitative study of four experimentalist cases of participatory regulation in Dutch healthcare (award winning) | Hester van de Bovenkamp ^(in-person) Professor at Patient Sciences School of Health Policy and Management, The Netherlands Erasmus |
| 17.25 – 17.45 | Panel discussion with the speakers of this session and EPSO partners | Moderated by Tracey Fallon (Regulation Officer, JCC) |
| 17.45 | End of Conference Day 1 | |
| 18.00 – 19.00 | Guided Tour at the Heritage Museum We will walk together from the Royal Yacht Hotel to the Heritage Museum and afterwards have a private dinner at the Royal Yard Restaurant (A 5 min walk from the conference venue) | All delegates, speakers and guests are invited to join us for tour and dinner |
| 19.00 - 21.30 | Seated Dinner at the Royal Yard Museum Restaurant Please let us know timely in advance if you have any dietary requirements | All delegates, speakers and guests are invited by EPSO to join Dress code: 'smart casual' or 'conference dress' (no need to change after the conference). |

38th EPSO Conference (online and in person) Programme Day 2

Tuesday 17th June 2025

Day 2

- Introduction and housekeeping
- Opening of day 2

Theme 2 Embracing evolving visions and trends in regulation

Session 2.1 New integrated & preventive perspectives on regulation of care (primary, community, social, long term, and disability care including the world around its service users).

Opening Keynote speech and setting the stage for conference session 2

New integrated & preventive perspectives on (regulation of) care (primary, community, social, long term and disability care including the world around its service users

- o Integration of Care, Netherlands Vilans
- o Integration of Care, CQC
- o Integration of Care, Scotland HIS/ Care Inspectorate, Scotland

Session 2.2 Regulation & inspection with a broader (holistic) focus (from regulating with a focus on disease to supporting a better life, from retrospective control to foresight; from just inspecting to also analysing, stimulating, supporting, and guiding; the dynamics of a journey towards regulation with a broader focus on health.

- o Regulation with a broader focus, Singapore
- o Regulation with a broader focus, Netherlands

Session 2.3 New approaches, methods, and instruments for regulation & supervision such as digitalization, co-operation between internal and external regulation and self-regulation

- o Digital learning & sharing of high-level issues to address for health inspectorates in this challenging time, UK
- Digitalisation of Care, Singapore
- o Internal & External cooperation, Latvia

Session 3 Exploring Regulation of Ambulance Care emerging areas in regulation

- Session 3.1 Regulation of Ambulance care, England
- o Session 3.2 Regulation of Ambulance care, Estonia
- o Session 3.3 Regulation of Ambulance care, Australia
- End of Day 2

| Day 2 | Agenda | Speakers |
|------------------------------|---|---|
| 8.45 – 8.55 | Gathering delegates at Conference room & Welcome coffee | All delegates |
| 8.55 – 9.00 | Introduction and Housekeeping | Conference speaker |
| Session 2.1 9.00 - 11.30 | New integrated & preventive perspectives on regulation of care | |
| 9.00 – 9.30 | Opening Keynote speech and setting the stage for conference session 2 New integrated & preventive perspectives on (regulation of) care (primary, community, social, long term, and care of the disabled) including the world around its service users | Baroness (Jill) Pitkeathley (In-person) Dept Speaker of the House of Lords UK; Chair House of Lords' inquiry Cie into integration between Community and Primary Care |
| 9.30 – 9.50 | Integration of Care in the Netherlands – EISON research project - Vilans, The Netherlands Follow-up | Sander Merkus (in-person) Vilans, Dutch National healthcare knowledge and support organisation https://www.vilans.org/about |
| 9.50 – 10.10 | Integration of Care CQC – results and challenges around integrated care regulation | Becky Hodson ^(in-person) dept director of Strategic Priorities CQC England |
| 10.10 - 10.20 | Comfort break | All delegates |
| 10.20 – 10.40 | 'Child Safeguarding Statements' - an Integrated regulatory approach in Ireland —-what are aims and challenges – what lessons can be learned? (a review of the first 5 years) | Fiona McDonnell (in-person) National Service Director Children Services Regulations TÜSLA |
| 10.40 – 11.00 | A new integrated approach to Care in Health in Ireland (the headspace toolkit - a collaboration between various organisations to help children with mental health issues) | John Farrelly (in-person) Chief Executive MHC/ Mental Health Commission Ireland |
| 11.00 – 11.30 | Panel discussion | Moderated by Nigel Acheson |
| Session 2.2 11.30 - 12.30 | Regulation & inspection with a broader, reliable, and learning focus | |
| 11.30 – 11.50 | Regulation with a broader focus – The Singapore journey | Department of Health, Ministry of Health Singapore (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) |
| 11.50 – 12.10 | Regulation with a broader focus - The Netherlands (Regulation / Supervision as indispensable link for a "learning government") | Martin de Bree (Rotterdam School of Management, Erasmus University Rotterdam), The Netherlands |
| 12.10 - 12.30 | Panel & Discussion in Groups - mixed groups of speakers, EPSO partners and guests | Moderated by Martin de Bree |
| 12.30 - 13.30 | Buffet Lunch | All |
| Session 2.3 13.30 – 14.30 | New approaches, methods & instruments for regulation | l on & supervision |

| 13.30 - 13.50 | Digital learning & sharing of high-level issues to address for health inspectorates in this challenging time | Professor James P Kingsland (inperson) Primary Care Physician Clinical Professor, School of Medicine, University of Central Lancashire Chair Digital Clinical Excellence Forum (DiCE) UK |
|--|--|---|
| 13.50 - 14.10 | Digitalisation and use of AI in Care in Singapore | Prof Kavitha Palaniappan (in-person) Duke-Nus Singapore |
| 14.10 – 14.30 | Panel discussion | Moderated by NN |
| 14.30 - 14.40 | Comfort break | |
| Session 3.1 - Exploring 14.40 – 16.00 | regulation of Ambulance care | |
| 14.40 – 15.00 | Regulation of Ambulance care - England Questions for regulators | Laura English (in-person) Policy Manager at CQC England |
| 15.00 – 15.20 | Regulation of Ambulance care - Estonia Use of data and digital ambulance care | Birgit Lao (in-person) Director general Estonian Board of Health |
| 15.20 – 15.40 | Regulation of Ambulance care – Australia, Melbourne Digital doctors / ambulance care regulation | Suzanne Miller (online) Victorian Virtual Emergency Department (VVED), Northern Hospital Melbourne, Australia |
| 15.40 – 16.00 | Panel discussion | Moderated by the Becky Sherrington (JCC) |
| 16.00 – 16.10 | Comfort Break | |
| Session 3.2 16.10 - 18.00 | Supervision / Regulation of Assisted Dying | |
| 16.10 – 16.30 | Policy Development on Assisted Dying in Jersey | Anna Hamon (in-person) Senior Policy Officer JCC |
| 16.30 – 16.50 | New developments around (regulation of) End of Life / Assisted Dying – UK | Becky Hodson (in-person) Dept. director of Strategic Priorities CQC England |
| 16.50 – 17.20 | New developments Netherlands Euthanasia Regulation - Learnings from Dutch experience | The Netherlands (in-person) (consultation is ongoing with the speaker(s) on this topic - the name of the speaker has not yet been fully confirmed) |
| 17.20 - 17.40 | New developments around (Regulation of) End of Life / Palliative care - France | Louis Charles Viossat (online) Inspecteur général des affaires sociales – Ancien ambassadeur – Responsable de la mission Permanente Europe International IGAS/INSPECTANTS, France |
| 17.40 – 18.00 | Restart EPSO End of Life / Assisted Dying working group - at the EPSO Ireland Conference | Kristin Good ^(online) Chief Clinical Advisor, Regulatory Assurance Te Pou Whakamaru Regulation and Monitoring New Zealand |

| 18.00 – 18.15 | Closing session – preparing for upcoming conference in Ireland- Dublin (24 & 25 September 2025) | Jooske Vos Chair EPSO |
|---------------|---|--------------------------------------|
| | in heland- Dublin (24 & 25 September 2025) | John Farrelly ^(in-person) |
| | | Fiona McDonnell (in-person) |
| 18.15 | DRINKS in the local pub at own costs for those who want to join | All are invited to join |
| | | |

REGISTRATION 38th EPSO Conference

IN-PERSON delegates

(please use online registration link)

Online participation on request via

info@epsonet.eu

CONFERENCE REGISTRATION FOR IN - PERSON DELEGATES

Please register online for our Jersey conference by using this registration form: https://epso-net.eu/upcoming-conferences/registration/

Kindly note that registration is open exclusively to EPSO partners (maximum 3 per EPSO-partner), invited guests and speakers

Online participation via Teams is available on request only. If you want to join online, please contact us at info@epsonet.eu).



Hotel and Booking information for the 38th EPSO Conference in Jersey

16 & 17June 2025

Conference hotel: Royal Yacht Hotel

The conference is taking place at the <u>Royal Yacht Hotel</u>. Delegates should book directly through <u>reservatons@theroyalyacht.com</u>. We recommend that you contact the Royal Yacht Hotel directly and advise that you are attending as part of the EPSO conference for an individual rate. Hotel rates all fluctuate with occupancy therefore the general rule is always book earlier to book the better the rates.

Delegates may want to view the <u>Destination Guide</u> which gives an overview of Jersey. For information on hotel accommodation, visit Jersey's <u>places to stay</u>.

Alternatively you may also want to look at alternative places to stay <u>Practical Information Guide</u> delegates can use to cross reference against the listings on <u>Jersey.com</u>. When booking accommodation, we recommend that you stay in St Helier (the town centre).

Travel to Jersey

Getting to Jersey is easy: <u>Travel Providers | Visit Jersey</u> most travel by air from London Heathrow and London Gatwick.

Positioning Royal Yacht Hotel at St Helier



Positioning of Jersey between England and France in the Channel

Below: Jersey marked with blue yellow

